

NEWSLETTER



NRF/MAG/ ED01/JANUARY 2026

National Road Fund Holds First 2026 Strategic Retreat in Marshall



Marshall, Margibi County — The National Road Fund of Liberia (NRF) has successfully held its first Strategic Retreat for 2026 at Creed Lodge in Marshall, Margibi County, bringing together management and staff for three days of reflection, planning, and institutional alignment from January 7 to 9, 2026. The retreat provided a platform for staff to assess the NRF's performance over the past year, examine ongoing reforms, and chart a clear path for advancing the NRF's

THE NRF FAMILY

mandate of sustainable road financing and maintenance in Liberia. Discussions centered on strengthening institutional systems, improving operational efficiency, and reinforcing the culture of accountability and professionalism within the organization. Speaking during the opening session, the Manager of the National Road Fund, Mrs. Joseta Neufville - Wento, challenged staff to take personal and collective stock of their contributions to the institution. She encouraged staff to reflect on the unique institutional reforms they have helped advance and the tangible impact those reforms have had on the NRF over the last year. "Each of you should look back at your time at the National Road Fund and ask yourself: what reform did I contribute to, and how has it strengthened this institution?" Mrs. Neufville-Wento said. As the NRF positions itself for the challenges and opportunities of 2026, the Manager reminded staff that commitment to duty must remain paramount. "Do not love me, just do your work," she stated, emphasizing that performance, integrity, and dedication to the NRF's mission are what truly matter. Earlier, Albert K. Samukai welcomed staff to the 2026 Strategic Planning Retreat and underscored the importance of active and full participation by all staff. He noted that the success of the retreat depends on open dialogue, constructive engagement, and the willingness of staff to share ideas that can move the NRF forward. The retreat featured plenary discussions, breakout sessions, and interactive engagements focused on reviewing 2025 achievements, identifying gaps, and aligning departmental work plans with the NRF's broader strategic objectives. Staff also examined ways to enhance internal coordination, strengthen financial and administrative processes, and improve ser

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National Road Fund Gains Critical Skills Through IRF Training in Istanbul



Levi Hamilton Martin

Ms. Rashall Scott

Emmanuel Vesselee

Istanbul, Turkey — Three staff members of the National Road Fund of Liberia (NRF) have successfully completed a two-week, three-module professional training program in Istanbul, Turkey, aimed at strengthening technical and managerial capacity in road sector governance and infrastructure sustainability. The intensive training, held from January 12 to January 23, 2026, was organized by the International Road Federation (IRF) in partnership with Road Safety Action International (RSAI). It focused on three critical thematic areas: Road Assets Management, Road Financing, and Road Safety by Design—all of which are central to the NRF's mandate of ensuring sustainable financing and effective maintenance of Liberia's road network. The NRF participants were Levi Hamilton Martin, Rashall23 Scott, and Emmanuel Vesselee, representing key operational and technical functions within the institution. Their participation forms part of the NRF's broader capacity-building agenda to equip staff with modern tools, global best practices, and practical approaches to address emerging challenges in road infrastructure development and management. According to officials of the National Road Fund, the training provided in-depth exposure to contemporary methodologies for planning, prioritizing, and maintaining road assets to maximize their lifecycle value. Participants explored how data-driven asset management systems can support evidence-based decision-making, improve maintenance programming, and ensure that limited resources are allocated where they deliver the highest impact. The Road Safety by Design module emphasized the integration of safety principles at every stage of road development—from planning and design to construction and operation. Participants were introduced to concepts such as safe system approaches, road safety audits, and the incorporation of protective design features that reduce the likelihood and severity of crashes. Speaking on the importance of the training, NRF officials noted that investing in staff development is essential to ensuring better value for money, improved service delivery, and stronger institutional performance.

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Veltor S. Johnson Named National Road Fund Employee of the Month for January 2026



Mrs. Veltor S. Johnson
Employee of the Month

Mrs. Joseffa Neufville-Wento
Fund Manager, National Road Fund

Monrovia, Liberia — The National Road Fund of Liberia (NRF) has named Mrs. Veltor S. Johnson as *Employee of the Month for January 2026*, in recognition of her outstanding dedication, exemplary work ethic, and consistent performance. The announcement was made during the General Staff Meeting of the NRF held on February 2, 2026, bringing together management and staff to review institutional progress and recognize excellence within the organization. Speaking at the ceremony, the Manager of the National Road Fund, Joseffa Neufville-Wento, said Mrs. Johnson was selected based on a comprehensive fact sheet that demonstrated exceptional professionalism and commitment to duty. "Mrs. Johnson recorded a 100 percent attendance for the month of January and has consistently demonstrated strong follow-up on tasks assigned to her."

Mrs. Neufville-Wento stated. "Her ability to execute responsibilities efficiently and support management processes reflects the standard of excellence we expect from all staff." The Manager noted that the Employee of the Month initiative forms part of the NRF's broader strategy to motivate staff, promote accountability, and reward dedication to service. Accepting the recognition, Mrs. Johnson expressed gratitude to management for the honor and described the award as a source of renewed inspiration. "I am thankful to the Manager and the entire management team for this recognition," Mrs. Johnson said. "This award has further motivated me to work even harder and continue giving my best to the National Road Fund."

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National Road Fund Finances Over 2,100 Kilometers of Roads in different categories in 2025



Monrovia, Liberia — The National Road Fund of Liberia (NRF) significantly expanded its footprint across the country in 2025, financing a cumulative 2,106.83 kilometers of roads under the Annual Road Maintenance and Expenditure Program (ARMEP), marking one of the most extensive single-year investments in Liberia's road infrastructure. According to the *Summary of Works Financed by the NRF in 2025*, the financed road works span primary, secondary, urban, and feeder roads, covering rehabilitation, routine and periodic maintenance, rehabilitation projects with maintenance phases, and emergency interventions. The data show that maintenance projects accounted for the largest share, totaling 1,277.17 kilometers (60.62%), followed by rehabilitation projects with maintenance phase at 687.90 kilometers (32.65%), rehabilitation projects at 137.16 kilometers (6.51%), and emergency works at 4.60 kilometers (0.22%). In terms of road categories, primary roads received the highest level of financing, with 1,346.70 kilometers (63.92%), while feeder roads accounted for 578.97 kilometers (27.48%). Secondary roads received 113.21 kilometers (5.37%), and urban roads totaled 67.95 kilometers (3.23%). These investments align with national priorities to improve connectivity between major economic corridors, agricultural production zones, and population centers, while also enhancing access to essential services. The 2025 financing portfolio reflects a mix of pavement solutions tailored to Liberia's terrain and traffic conditions. Of the total roads financed, 312.95 kilometers (14.85%) were asphalt paved, 34.30 kilometers (1.63%) concrete paved, 9.70 kilometers (0.46%) polymer/chip seal or similar surface treatments, and 1,749.88 kilometers (83.06%) unpaved laterite and gravel roads. Additionally, 19 kilometers of primary roads were newly paved with asphalt during the year, contributing to the longer-term national target of 485 kilometers of asphalt-paved primary roads. Beyond roads, the NRF financed a wide range of complementary infrastructure and support services in 2025. These included the construction of two Bailey bridges, two reinforced concrete bridges, and one reinforced concrete box culvert, as well as the renovation of one log bridge. Urban traffic management and road safety also received major attention, with the installation of 15 sets of four-way traffic lights, 14 sets of three-way traffic lights, and 35,000 road studs (cat-eye reflectors). The NRF further supported the marking of 219 crosswalks and 21.05 kilometers of center and side stripes, alongside the installation of 2,150 sets of solar streetlights. Additional interventions included cleaning of 186.48 kilometers of assorted drainages, renovation of Ministry of Public Works laboratories and engineering facilities, and the supply of 285 units of earth-moving equipment, together with spare parts, lubricants, and training for operators and mechanics.

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